



**International Centre
for Policy Studies**

Kyiv, Ukraine

**Annual Report
2005**

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Summary

Because of the democratic transformations that have taken place in Ukraine since Viktor Yushchenko, the pro-democracy candidate, won the presidential election in late 2004, demand for ICPS products has grown.

ICPS's biggest achievement in 2005 was the submission of two bills to the Verkhovna Rada that were developed at ICPS using public policy procedures and standards:

1. carrying out an analytical study of the problem;
2. formulating preliminary conclusions and recommendations;
3. discussing conclusions and recommendations with interest groups;
4. preparing final recommendations in the form of a bill.

Throughout 2005, ICPS specialists completed 20 research projects and organized 10 public debates on key government policy issues. The research component of half of the implemented projects and all the public debates were carried out by ICPS specialists who work on the Centre's two key publications: *Quarterly Predictions* and *Political Commentary*. The foundation of ICPS's institutional capacity is the group of analysts that has developed around its regular publications. These specialists provide all the Centre's research with in-depth and ongoing analysis of politics and government policy.

The Centre's periodicals are partly financed by an institutional grant that pays for the work of the specialists, translation and printing. In addition, the funds of the Open Society Institute's institutional grant have made it possible to fulfill a mandatory requirement of many donor organizations in co-financing research projects, that is, to provide administrative staff, computer equipment and so on.

In 2005, ICPS undertook important institutional transformations. The Centre introduced a new position, Administrative Director, who is responsible for the quality and timely implementation of projects. It also developed a Handbook on ICPS Rules and Procedures, introduced an internship program, began building a database of freelance specialists for future projects, and started tracking ICPS in the media on a regular basis.

Key ICPS achievements in 2005

Full-cycle policy campaigns lead to two bills going to the Verkhovna Rada

Having opened itself to cooperation with non-government think-tanks, the new government faced a flow of recommendations that it was unable process and transform into policy decisions. As long as the Ukrainian government does not create the capacity to effectively include recommendations of independent analysts, the most effective approach to influencing government policy is to provide ready-made Government documents, that is, bills and draft Government resolutions.

In 2005, for the first time, ICPS simultaneously submitted two draft regulatory documents to change government policy: one with regard to trafficking in narcotic substances and one with regard to legislative norms against racial, national or ethnic discrimination, to change them from being declarative to being operative. Both bills were the end-products of full-fledged public policy cycles.

The Concept of a non-repressive solution to drug addiction and the spread of HIV/AIDS:

The All-Ukrainian Harm Reduction Association, an organization whose purpose is to reduce the spread of HIV/AIDS among injecting drug users, turned to ICPS for assistance. Pooling our resources together with the Community Advisory Council under the Verkhovna Rada Committee for Health, Motherhood and Childhood, we organized a public awareness campaign that included an analysis of possible approaches to resolving the issue, the possible impact of these approaches, and a review of the various alternatives. Between January and May 2005, a series of consultations and public hearings was held with stakeholders in 10 cities to discuss the various options for dealing with this problem and how to implement these options. Based on the hearings and a study of current government policy, a White Paper called “Priorities in Preventing HIV/AIDS: Harm reduction strategy” was published in July and the main ideas of this paper were included in a Concept of Government Policy on Narcotics. Public hearings on the draft Concept took place in September and November with the participation of Verkhovna Rada Deputies and officials from government organizations, NGOs, and law enforcement agencies. As a result of this public lobbying campaign, the draft Concept on Government Policy on Narcotics that was submitted to the Verkhovna Rada reflects the opinions and positions of a wide circle of interest groups and experts.

The Bill on protection against racial, national and ethnic discrimination

The preparation of this Bill included in-depth research into the legal issues in the protection of the rights of national minorities in Ukraine and consultations with leading experts and interest groups. Conceptual issues connected to the Bill were raised for discussion several times. During these debates, ICPS specialists considered alternative solutions to the existing problems. This made it possible to select the optimal solution to the problem. The Bill submitted to the Verkhovna Rada includes an explanatory brief that summarizes the results of this research: a description of the basic problem, its roots, options for solutions, and the anticipated impact of adopting the Bill. At this time, the Bill “On protection against racial, national and ethnic discrimination” is in committee so that VR deputies can provide their opinions before it goes to vote.

Analysis of the macroeconomic impact of the Law on the public food provision system

Among ICPS's achievements in influencing legislation in 2005 is the adoption of the Bill "On the system for providing food to workers" in December 2005, which is intended to introduce food vouchers in Ukraine. Economists from *Quarterly Predictions* studied the macroeconomic impact of this Bill. The goal of this research was to evaluate the impact of implementing a Food Vouchers Program in Ukraine, which would effectively launch a social program to provide food to part of the population. This program was financed by the private sector. The ICPS specialists concluded that such a program would lead to losses of tax revenues in three years. On the other hand, the program would have a strong indirect positive impact: some 4,000 additional jobs would be created, retail sales would increase, the health of participating workers would improve and their loyalty to their employer would become stronger.

ICPS specialists hold 10 debates on key policy issues

Since the victory of the Orange Revolution, demand for the tools of public policy-making as an element of civilized political competition has grown, something that ICPS has promoted. The regular analysis of state policy in quarterly and monthly publications gives us the opportunity to react to the main challenges in the country's policies by holding public hearings on the most important political issues. Since the start of 2005, the Centre has held 10 policy formulation roundtables involving the Government, Ministries, the Verkhovna Rada, international organizations, independent experts, academics, and the media. The proceedings of these roundtables were summarized in policy reports and widely disseminated:

- Government policy to support hi-tech investment in Ukraine
- The state program for developing a National Depository System
- A dialog between the Slovak and Ukrainian Ministers of Finance on "How to improve the business environment: Lessons from Central European reforms"
- Prospects for hi-tech leaders to set up production in Ukraine
- Time to end corruption
- Time to respect business
- Reprivatization: Costs and benefits
- Reforming the national security sector of Ukraine: Problems and possible solutions
- Governance at state-owned enterprises in Ukraine
- How to overcome corruption and improve the civil service: An HR revolution or systemic reform?

For a detailed description of each roundtable, please see [Annex 2](#).

Today, organizing social dialog is an independent commercial product that ICPS can offer on the Ukrainian market. Typical customers are political parties and business organizations. For each event, the analysts from ICPS periodical teams develop policy papers and introductory presentations, while ICPS administrative staff take care of the organization of these events, the rental of premises, technical support, and invitations to guests and the media. ICPS staff also prepare a report and distribute it to participants, interest groups and the media.

ICPS participates actively in the First Presidential Hearings

In November 2005, the First Presidential Hearings took place in Ukraine, a conference involving the President of Ukraine, top politicians, Government officials, academics, arts professionals, and community organizations. During these hearings, participants discussed the most urgent problems and challenges facing Ukraine since the victory of a democratic candidate in the presidential elections. These include human rights and basic freedoms, government reforms, the economy, humanitarian policy, and freedom of speech.

President Viktor Yushchenko appointed ICPS Director Vira Naniwska Co-Chair of the organizational committee for these Hearings. Ms Naniwska was co-facilitator for the Hearings. She also made a speech in which she noted that the system of government in Ukraine continues to work largely according to the principles of a central command economy. In a situation where there is freedom of speech and political competition, she said, this only hinders the country's development and undermines trust in its political leadership. According to Ms Naniwska, the secret of success of governments in democratic countries is not only in the moral character of their leaders, but in a fundamentally different approach to policy-making that is known today as "public policy." She concluded that Ukraine needs to seriously change its system of government and to train its civil servants accordingly.

ICPS functions as a resource center, issuing four handbooks on democratic and market transformations

This year, ICPS set itself the goal of increasing its policy analysis component and consultations with stakeholders on government policy. Since the beginning of 2005, ICPS has published four handbooks on various aspects of developing government policy with the participation of stakeholders. All four publications were distributed free of charge:

- **A Handbook on How to Hold Public Consultations.** This handbook treats the concept of being public as meaning openness in the work of the Government and the opportunity for voters to participate in the policy-making process.
- **A Handbook on Public Participation in the Dialog on Party Platforms.** This handbook presents methodological materials and recommendations for increasing the effectiveness of party policies. Among others, the bases for two methods developed by ICPS are presented: Methods for analyzing, monitoring and evaluating party programs and Methods for organizing and holding public debates around party policy issues.
- **A Handbook on Public Policy for NGOs.** This handbook includes practical advice for community organizations in terms of organizing and carrying out the assignments required by public policy projects. It describes the procedures and formats for carrying out analytical and sociological research and consulting with stakeholders and also sets out the requirements and recommendations for organizing work within a project. This handbook can also be useful for government representatives who involve the community in their policy-making process.
- **A Handbook on Regulating Natural Monopolies.** This publication was prepared in response to the need for educational and methodological support for the activities of regulatory bodies in the process of instituting regulations in a growing number of branches of the economy.

ICPS and the National Security Council sign a Memorandum on Cooperation

In 2005, ICPS carried out several studies of national security jointly with specialists from the Office of the National Security Council (NSC). During this cooperation, ICPS and the NSC signed a Memorandum on Cooperation. The Memorandum notes the need for broad public debate of national security issues and acknowledges ICPS's capacity to research, formulate and debate government policy in various fields.

The National Security Council of Ukraine is a coordinating body for national security and defense issues under the President of Ukraine. The NSC coordinates and oversees the activity of executive bodies on issues of national security and defense. The NSC Chair is the President of Ukraine.

ICPS is named “the best think-tank in Ukraine”

In a letter received 8 November 2005, ICPS was informed that the Global Development Network (<http://www.gdnet.org>), which is currently working on a project entitled “Bridging Research and Policy,” had chosen ICPS as the most successful think-tank in Ukraine. The GDN has sent its representative to study the reasons and factors behind ICPS’s achievements.

Ensuring financial sustainability

ICPS has been putting all its efforts into securing financial sustainability in order to allow the Centre to continue its work for the public good and to carry out and publishing independent research. For 2005, the Centre had an institutional grant from OSI in the amount of US \$150,000, which partly covered the production cost of our periodicals. In order to cover the remaining costs, we have undertaken a wide range of activities:

Raising ICPS's media profile

In May 2005, ICPS subscribed to an electronic media monitoring system (<http://infostream.com.ua/eng/>) that provides daily information on the number of references to ICPS and its experts in electronic and other media who post copies of their articles and transcripts of broadcasts on their websites. The monitoring service covers about 500 sources in Ukrainian, English and Russian. This information allows us to assess the success of our public campaigns and to analyze how we might improve our presence in the media. ICPS currently ranks among the three most referenced Ukrainian NGOs. In a comparison made last September, ICPS was third, with 98 references. Since that time, the Centre's response rate has improved significantly.

Commercial contracts

In 2005, commercial orders commissioned by businesses were not a priority for ICPS. Still, revenues from commercial projects have increased 26% over 2004. To ensure the further viability and financial stability of the organization, ICPS will focus on increasing the number of commercial orders further.

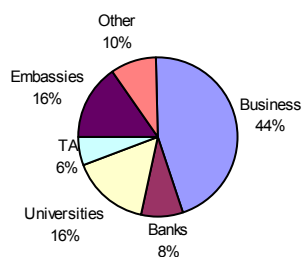
Grants

ICPS has successfully attracted funds from donors and foreign representative offices to implement various projects. Over 2005, ICPS secured 42% more funds for non-commercial projects than in 2004. Although the number of projects did not rise much, they have become larger and more substantial and involved a wider range of activities. The budgets for these projects have grown and hence the increase in revenues for non-commercial projects.

Regular publications

In 2005, ICPS was moderately successful in selling its publications. We had set a very ambitious goal of raising subscription and sales revenues to US \$70,000. By the end of 2005, we had raised US \$62,000. In January 2006, we received US \$4,300 more and we expect additional clients to subscribe for 2006 in February. Though we cannot formally include the latter sums of money in our annual financial report for 2005, we believe that we fulfilled our plan. During the last year, we also increased the number of subscribers to our periodicals:

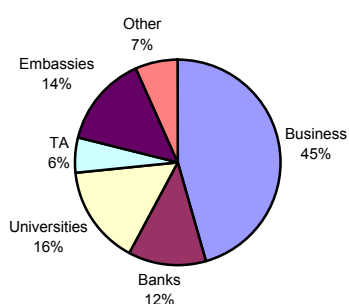
All Subscription Clients in 2004



All Subscription Clients in 2004

Business	37
Banks	7
Universities	13
TA	5
Embassies	13
Other	8
Total	83

All Subscription Clients in 2005



All Subscription Clients in 2005

Business	41
Banks	11
Universities	14
TA	5
Embassies	13
Other	6
Total	90

In 2005, the overall ICPS budget grew 24% over 2004. This increase resulted in a number of new studies that led to the development of several new products. This increase also showed that our publications are in demand in Ukraine, though not yet at an optimal level. Over the next few years, we will continue working to increase the number of clients for both commercial and non-commercial products.

ICPS program activities in 2005

Over 2005, ICPS analysts were involved in 20 research projects in three main areas of activity. Ten of these projects (marked with asterisk in the list) involved specialists from *Quarterly Predictions* and *Political Commentary*, that is, they were a direct contribution from the OSI institutional grant. As to other projects, one contribution from the institutional grant is the opportunity for ICPS to provide co-financing for projects, which is required by the conditions for receiving research grants.

All ICPS public policy activities are based on the regular policy analysis and research that we publish in our flagship periodicals, *Quarterly Predictions* and *Political Commentary*. *Quarterly Predictions* is a publication based on comprehensive policy research and analysis of all sectors of Ukraine's economy. It is released every quarter in Ukrainian and English. *Political Commentary* provides monthly independent political analysis of events in Ukraine. These two analytical periodicals are widely recognized as the ICPS brand and serve as the core of all the Centre's research and analysis.

Independent Policy Voice Activity

1. Comparative Analysis of Telecommunications Legislation in Ukraine, the EU and the WTO*
2. Feasibility Study for Consular and Visa Cooperation Among Visegrad States for Residents of Ukraine and Moldova*
3. Industrial Restructuring in the NIS: The experience of the new EU Member States and lessons learned*
4. A Model for Public Oversight of Healthcare Spending*
5. Policy Campaign for Tobacco Control
6. Policy Campaign to Increase Public Awareness of Defense and Security Policy*
7. Public Health Watch
8. Transferring Slovak economic reform know-how during pre- and post-election debates in Ukraine
9. US-Ukraine Policy Dialog*

Technical Assistance to the Government

1. Drug Abuse and HIV Prevention Policy Groups
2. Improving the Implementation of Migration Policy by Disseminating EU Experience with Readmission Treaties*
3. Policy Development Program: Regulatory reform in Ukraine's residential services sector*
4. Public Policy Group on Fiscal Decentralization*
5. National Security Councils as Decision-Making Tools in Moldova, Romania and Ukraine*

Technical Assistance to NGOs

1. Defending the Rights of Roma in Ukraine and Ensuring Access to Justice
2. Impact of NGOs on the Formation and Implementation of Political Platforms
3. Methods and training support for regional community organizations to prepare and carry out lobbying campaigns
4. Public Campaign for A Harm Reduction Policy
5. Public participation in the dialog on party platforms
6. People's Voice—2

For a detailed description of each project please see [Annex 1](#).

ICPS's institutional achievements

ICPS introduces a internship program for students

Over 2005, ICPS set up a formal internship program to engage students and recent graduates of post-secondary educational institutions in ICPS activities. Until now, ICPS had worked with interns without clearly formulated rules and procedures, which did not allow us to use this form of cooperation in the most effective way. Now the Centre has:

- **Internship Coordinator Package.** This includes a job description, a selection process handbook to help guide the hiring process, an internship description to advertise for potential interns, and an orientation package that includes an internship handbook, the ICPS informational handbook, and an orientation checklist.
- **Project Supervisor Package.** This includes a job description and a mentor handbook, which also includes evaluation forms for the intern.
- **Orientation Package for Interns.** This includes an internship handbook and the ICPS informational package.
- **An internship website** at <http://www.icps.kiev.ua/eng/internship/>. It includes an overview of the internship program and FAQs concerning the application process.

In the process of developing materials, the Centre appointed an employee responsible for disseminating internship information among potential candidates, updating the internship webpage and the list of current internship opportunities, corresponding with candidates, and coordinating their work with mentors.

At this time, the Centre is accepting applications for internships in five areas: marketing, internet development, public relations, personnel management, and government policy studies. The first interns will start working at ICPS in March 2006.

ICPS creates a Handbook on ICPS Rules and Procedures

In 2005, the Centre completed a Handbook on ICPS Rules and Procedures. This Handbook summarizes the institutional experience accumulated by ICPS and the opportunities for transferring it to other non-government think-tanks and new ICPS employees. It also consolidates all management documents into a single handbook, institutionalizing the process of knowledge acquisition at the Centre. This should ensure that all ICPS staff fulfill standard professional assignments to the same level of quality.

Different sections of the Handbook describe the rules for hiring and firing employees, using working time, taking vacations, paying for services, behaving at work, using office equipment and other resources, the standards for preparing publications, the main working processes, and so on. A detailed table of contents of this Handbook on ICPS Rules and Procedures is provided in [Annex 3](#).

The Handbook has been designed to be regularly reviewed and updated to reflect external changes and proposals from ICPS employees regarding best performance practices.

ICPS begins developing a database of freelance specialists

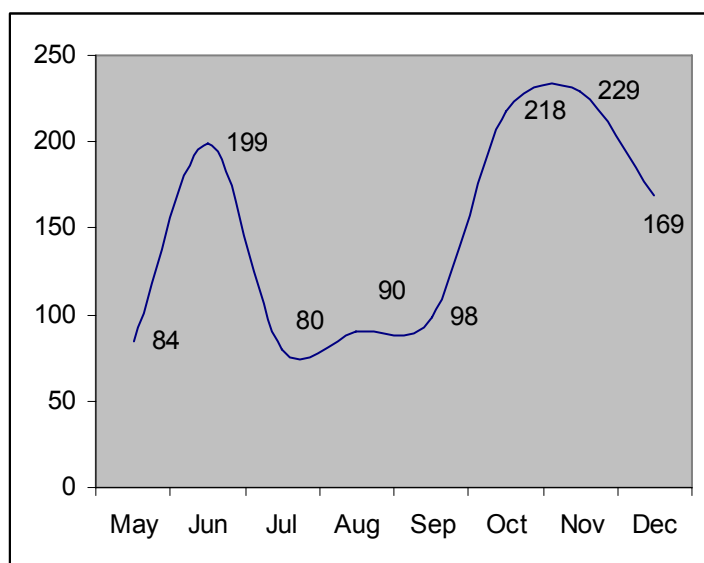
In 2005, for the first time, ICPS faced a lack of human resources for its research work. In response to this problem, the Centre decided to set up a database of freelance specialists in more than 20 government policy areas who can be invited to collaborate in future research. Information about the Centre's willingness to collaborate with freelance specialists was

disseminated among Ukrainian NGOs and posted on the ICPS website at: http://www.icps.kiev.ua/about/exp_db.html (in Ukrainian).

ICPS now monitors its presence in the media

In May 2005, ICPS began subscribing to an electronic media monitoring system (<http://infostream.com.ua/eng/>) that provides daily information on references to ICPS and its experts in electronic and other media who post copies of articles and transcripts of broadcasts on their websites. This monitoring service covers about 500 sources in Ukrainian, English and Russian languages. The information provided allows us to assess the success of our campaigns and to analyze how to raise our media profile.

This chart shows the overall trend in references to ICPS in Ukrainian media over 2005.



ICPS ranks among the three most frequently cited Ukrainian NGOs. Last September, ICPS ranked 3rd, with 98 references. Since that time, the response rate has improved significantly.

Today, ICPS distributes information about its activities using four instruments:

- Interviews between ICPS specialists and media (1–2 comments daily);
- ICPS Newsletter, an electronic bulletin that informs about the results of research and current events at the Centre (weekly);
- Public debates, presentations, conferences (1–2 times monthly);
- ICPS website (up to 300 hits a day).

In 2006, ICPS will start to regularly send out comments from its specialists to the media in response to current events in those areas the Centre researches. Preliminary estimates show that this step will make it possible to increase ICPS's profile in the media to as many as 300–400 references per month.

ICPS institutes a new position—Administrative Director

In 2005, the Centre instituted a new position, that of Administrative Director. The main responsibility of the Administrative Director is to exercise quality control over all ICPS projects and research. In this regard, the Director ensures that the proper personnel are identified and selected for each project according to the terms of reference or project

proposal. In order to find the best specialists for the projects, a database of freelance experts is being set up. The Administrative Director is also responsible for ensuring that all the projects follow their timelines and that all products and outputs stated in the original proposals are in place. Other responsibilities include timesheets and allocating staff to projects.

New faces join the Supervisory Board

In 2005, ICPS also trimmed its Supervisory Board to only those members who are actively interested in supporting ICPS activities. We invited four new members, among whom is an Adjunct Professor and Fellow from Queen's University in Canada. We hope our new Board members will help us raise our presence on both the domestic and international markets. We look forward to their new ideas about improving ICPS products. The Supervisory Board meets twice a year: in December, we present the ICPS strategy and action plans for the next year and in April–May we report on the results of the previous year's activities. During the last meeting of the Supervisory Board, it was proposed that the Executive Committee meet every month to discuss the most urgent issues.

Annex 1. ICPS projects in 2005

Comparative analysis of telecoms legislation in Ukraine, the EU and the WTO

15 February 2005 – 25 February 2005

Goal

To assess the conformity of Ukraine's current telecommunications legislation to European Union legislation and the requirements of the World Trade Organization.

Objectives

Comparative analysis of:

- regulatory bodies in telecommunications (role, functions, powers);
- universal telecommunication services (range, access conditions, quality, mechanisms for financing development/covering costs);
- rate regulation;
- interconnectivity of telecommunication networks;
- telecommunications market entry requirements (licensing);
- availability of dedicated lines and radio frequencies;
- telecommunication technologies (standardization, and so on).

Output

A paper called "Comparative Analysis of Ukraine's telecommunications legislation, EU legislation and WTO requirements" with conclusions and recommendations for bringing national telecoms legislation in line with European standards.

Financing

VAT UkrTelecom

Online information

Information on this project and its deliverables available online at:
<http://www.icps.kiev.ua/eng/project.html?pid=71>

Defending the Rights of Roma in Ukraine and Ensuring Access to Justice

1 May 1 2004 – 31 December 2006

Goal

To improve the access of Roma to justice and to increase their capacity to defend their rights

Objectives

- Strengthen the state of human rights law in Ukraine through strategic litigation;
- Develop proper anti-discriminatory legislation that will provide Roma and other minorities with an effective tool to defend themselves against discrimination;
- Develop proposals for bringing Ukrainian anti-discriminatory legislation in line with international standards;
- Disseminate these proposals and run a public policy campaign.

Outputs

- A public policy paper on reforming (or developing) Ukrainian anti-discriminatory legislation;
- Proposals to amend legislation defending minority rights, ensuring minority access to justice, and defending minorities against discrimination;

- A Bill “On protection against discrimination.”

Financing

European Commission

Partners

European Roma Rights Center (ERRC), *Romani Yag*, an Uzhhorod-based Romani cultural and educational organization

Online information

Information on this project and its deliverables available online at:
<http://www.icps.kiev.ua/eng/project.html?pid=76>

Drug Abuse and HIV Prevention Policy Groups

1 July 2005 – 30 December 30 2005

Goal

To help develop effective government policy to tackle drug addiction and the HIV/AIDS epidemic by providing support to the National Coordination Council to Prevent the Spread of HIV/AIDS and organizing public dialog.

Objectives

- Support the National Coordination Council to Prevent the Spread of HIV/AIDS in developing a concept for an anti-drug policy.
- Develop a full picture of the issue and the decisions needed in the area of drug policy, based on policy analysis and consultations with stakeholders.

Outputs

- A draft anti-drug policy concept and explanatory note that has been discussed with stakeholders and presented at the National Coordination Council to Prevent the Spread of HIV/AIDS.
- A draft of a Bill to shift the accent in legislation affecting IDUs from criminal prosecution to access to treatment and rehabilitation and an explanatory brief that is discussed with stakeholders and submitted to the Verkhovna Rada.
- A series of public debates of anti-drug policy with experts, stakeholders and journalists.

Financing

Open Society Institute

Partners

All-Ukrainian Council for Patients' Rights and Protection

Online information

Information on this project and its deliverables available online at:
<http://www.icps.kiev.ua/eng/project.html?pid=91>

Feasibility Study for Consular and Visa Cooperation Among Visegrad States for Residents of Ukraine and Moldova

15 September 2004 – 5 September 2005

Goal

To test the feasibility of introducing the system of consular cooperation among four Visegrad states on the territory of Ukraine and the Republic of Moldova.

Objectives

- Conduct field research on the state of consular services and the demand for improved visa procedures;
- Identify obstacles to possible cooperation in consular and visa affairs among Visegrad states, Ukraine and Moldova.

Results

- An assessment of the political and administrative readiness of the Czech Republic, Hungary, Poland and Slovakia in undertaking consular cooperation.

Outputs

- A comprehensive report based on interviews with consular and MFA staff, travel agencies and target population groups about the feasibility of political and operational collaboration among relevant national ministries and services of Visegrad States.

Financing

Local Government Initiative (LGI)

Partners

Institute of Public Affairs (Warsaw)

Online information

Information on this project and its deliverables available online at:
<http://www.icps.kiev.ua/eng/project.html?pid=68>

Impact of NGOs on the Formation and Implementation of Political Platforms

28 December 2005 – 28 January 2007

Goal

To engage NGOs and voters in four regions of Ukraine and prepare them to have an effective impact on the development and implementation of party platforms; to raise the institutional capacity of NGOs to analyze party platforms and organize dialog with political forces.

Objectives

- To analyze how the platforms of participants in the 2006 elections address voter interests, concerns and expectations as to development priorities for both Ukrainian society and local communities;
- To develop the skills to analyze, monitor and evaluate party platforms and to organize public dialog; to introduce the means for NGOs to influence the development and implementation of workable party platforms using methods developed by ICPS;
- To share the project experience among NGOs and to disseminate project outputs among Verkhovna Rada deputies, local government officials, leaders of political parties, and community organizations.

Outcomes

- Higher NGO capacity after acquiring the skills and knowledge of how to influence the development and implementation of party policies, how to analyze, monitor and evaluate party platforms, and how to organize and hold public debates and town meetings;
- Recommendations for developing party platforms as an effective tool for reaching social goals;
- Greater participation of voters in the development and implementation of effective party platforms;
- An ongoing dialog between voters and political parties through public debates and discussions, as well as stronger public oversight of and influence over how parties carry out their platforms;

- Greater openness and transparency in the formulation of party policies through effective social dialog;
- A reduction in the factors underlying voter distrust of political parties and their policies.

Outputs

- Improved guidelines for analyzing, monitoring and evaluating party platforms and guidelines for holding public debates on party policy issues;
- A report on the analysis and evaluation of the platforms of parties and blocs participating in the 2006 elections and a report on the results of public debate on this issue in four Ukrainian regions;
- A report on the impact of political platforms, NGOs and the media on the results of the 2006 election in four cities: Donetsk, Mykolayiv, Poltava and Vinnytsia;
- A report on the results of monitoring how political parties and blocs carry out their election platforms;
- A report on the results of regional public debates on “Monitoring and Evaluating How Effectively Political Parties Implement Their Platforms;”
- A handbook on analyzing and evaluating the effectiveness of party platforms.

Financing

The Institute of Sustainable Communities (ISC) and the Ukraine Citizen Action Network (UCAN).

Partners

Mykolayiv Association of Business Employers (Mykolayiv), Donetsk Institute for Social Studies and Political Analysis (Donetsk), Podillia Center for Social Technologies (Vinnytsia), and the Center for Social Studies (Poltava).

Online information

Information on this project and its deliverables available online at:
<http://www.icps.kiev.ua/eng/project.html?pid=98>

Improving the Implementation of Migration Policy by Disseminating EU Experience with Readmission Treaties

1 August 2005 – 30 September 2006

Goals

To help develop better mechanisms for implementing migration policy in Ukraine by disseminating EU experience with readmission treaties; to provide policy recommendations, with special attention to Poland’s experience.

Objectives

- Study foreign experience in concluding and implementing readmission treaties;
- Transfer experience in developing mechanisms for detaining illegal migrants;
- Carry out a public awareness campaign;
- Develop recommendations and lobby for their implementation.

Outcomes

- Practical recommendations for Ukraine on concluding and implementing readmission treaties with EU countries, transit countries and countries of origin for illegal migrants, improving the conditions under which illegal migrants are detained in Ukraine, and identifying individuals in illegal migrant detention centers.
- Policy recommendations for stakeholders and the general public.

Outputs

- Better practical skills and administrative capacity among 24 newly-trained government workers from the State Border Service, the Interior Ministry, and the State Nationality and Migration Committee.
- Better understanding among government workers of how to: (1) identify individuals in illegal migrants detention centers; (2) formulate migration policy; and (3) develop mechanisms to improve cooperation in counteracting illegal migration and to implement readmission treaties.

Financing

Embassy of the United Kingdom in Ukraine, Stefan Batory Foundation, Friedrich Ebert Foundation, Local Government Initiative (LGI)

Partner

Institute of Public Affairs (Warsaw)

Online information

Information on this project and its deliverables available online at:
<http://www.icps.kiev.ua/eng/project.html?pid=93>

Industrial restructuring in the NIS: The experience of the new EU Member States and lessons learned

1 September 2005 – 31 October 2007

Goal

To provide comprehensive, up-to-date analytical findings regarding recent experience with economic transition, industrial restructuring and integration among both EU New Member States from Central and Eastern Europe (NMS) and selected Newly Independent States (NIS)—Belarus, Russia, Ukraine, Moldova and Kazakhstan—, including the overall role played by the integration of trade, Foreign Direct Investment (FDI), and the institutional aspects of European integration.

Objectives

- To study structural change, trade specialization, FDI, and the integration of NMS and NIS;
- To examine structural change and integration on the EU-NIS border;
- To understand challenges related to EU enlargement and WTO accession for the NIS;
- To review case and survey studies: Experience in restructuring and innovation;
- To analyze policy in the area of structural change and EU-NIS integration.

Outputs

- Policy recommendations related to restructuring prospects and policy in the NIS, a review of the challenges of WTO accession, and an evaluation of prospects for closer integration between the enlarged EU and NIS neighbor states.
- Expert debates and broader understanding of the issues concerned through the dissemination of research results.

Financing

European Commission

Partners

The Vienna Institute for International Economic Studies, Foreign Trade Research Institute (Poland), Institute of Economics (Hungary), Institute of Baltic Studies (Estonia), Pan-European Institute, Turku School of Economics and Business Administration (Finland),

Institute for International Economic and Political Studies (Russia), Development Centre (Russia), The Center of World Economy and International Economic Relations (Belarus)

Online information

Information on this project and its deliverables available online at:

<http://www.icps.kiev.ua/eng/project.html?pid=92>

Methods and training support for regional community organizations to prepare and carry out lobbying campaigns

3 October 2005 – 30 April 2007

Goal

To provide methods and training support for regional community organizations to prepare and carry out public campaigns to lobby for community propositions on government and municipal policy issues among government bodies.

Objectives

- To raise the capacity of regional community organizations to run lobbying campaigns;
- To strengthen the impact of regional community organizations on the process of developing and making government decisions;
- To increase public awareness and participation in the process of developing and making government decisions;
- To raise the capacity of regional community organizations to cooperate with each other sustainably.

Outcomes

- Greater awareness among regional community organizations of methods and means for running lobbying campaigns;
- More effective lobbying by regional community organizations;
- Recommendations of meaningful themes for lobbying campaigns intended to tackle issues raised by local communities;
- Greater awareness and participation among community organizations in the process of developing and making at both the local and central government level.

Partners

Competitively selected regional community organizations

Financing

International Renaissance Foundation

Online information

Information on this project and its deliverables available online at:

<http://www.icps.kiev.ua/eng/project.html?pid=95>

Model for Public Oversight of HealthCare Spending

1 March 2005 – 1 June 2006

Goal

To enhance public awareness and participation at the local level by developing effective mechanisms of public oversight of healthcare spending that can be used in SEE, CEE and Central Asia.

Objectives

- Analyze best international practice in the area of budget control;
- Analyze the institutional and legal framework for the public control over budget spending in SEE, CEE and Central Asia;
- Analyze the availability of data and dissemination of information on healthcare spending;
- Develop a public Budget oversight model;
- Prepare an independent analysis of the healthcare budget in one selected city for each country participating in the project.

Outputs

- A usable subnational Budget oversight model that includes: (1) requirements for legislative and institutional frameworks, (2) requirements for disseminating information, (3) examples of independent analysis of Budget spending on healthcare;
- A publication called “Budget Oversight Model;”
- A seminar presenting the project results.

Financing

Local Government Initiative (LGI)

Partners

Economic Policy Research Center of the Euro-Balkan Institute (Macedonia), Public Policy Research Center (Kazakhstan)

Online information

Information on this project and its deliverables available online at:
<http://www.icps.kiev.ua/eng/project.html?pid=72>

National Security Councils as Decision-Making Tools in Moldova, Romania and Ukraine

1 May 2005 – 1 October 2005

Goals

To set up a conceptual basis for national and international security for Moldova, Romania and Ukraine and develop recommendations in this regard; to strengthen working relations among specialists in defense and security in the three countries; and to foster the development of cooperation and partnership among neighboring policy centers.

Objectives

- To analyze the status of the National Defense and Security Councils in the three countries in terms of legal status, structure, procedures, and impact on decision-making.

Outcomes

- Stronger regional security through the development of international cooperation between civic organizations and government agencies, the strengthening of mutual understanding in crisis situations, and the adoption of common European standards;
- Stronger capacity in civilian society to monitor democratic transformations, including transformations in security, and to develop fruitful international cooperation.

Outputs

- A report in English, Romanian and Ukrainian on the conclusions and results of the research.
- A wrap-up paper that contains policy recommendations to be submitted to relevant representatives of the government in Moldova, Romania and Ukraine.

Financing

LGI

Partners

Institute for Public Policy (Chisinau, Moldova), Institute for Public Policy (Bucharest, Romania).

Online information

Information on this project and its deliverables available online at:
<http://www.icps.kiev.ua/eng/project.html?pid=82>

People's Voice—2

2 February 2004 – 2 February 2007

Goal

To institute mechanisms and procedures that promote public participation in building an effective, responsible and open Government at the local level in 6 cities of Ukraine.

Objectives

- Assist municipal authorities in furthering their reforms and improving service delivery in a number of areas, such as education, housing, utilities, public safety, transportation, and so on;
- Assist NGOs in the selected cities in facilitating public engagement through such means as advisory committees, opinion polls, public hearings, express polls, and so on;
- Conduct comparative research on specific municipal policy issues such as services delivery and policy implementation in order to promote municipal interests at the national level.

Outputs

- An assessment of the quality of public service delivery;
- A public awareness/public policy campaign.

Results

- Enhanced regional NGO capacity to conduct independent research and organize public dialog;
- Improved local Government capacity to deliver high-quality public and residential services.

Partner

PADCO Inc., a consultancy

Financing

Canadian International Development Agency (CIDA)

Online information

Information on this project and its deliverables available online at:
<http://www.icps.kiev.ua/eng/project.html?pid=37>

Policy Campaign for Tobacco Control

Goal

To increase awareness among policymakers of the need to enforce tobacco regulations as outlined in the Framework Convention on Tobacco Control.

Objectives

- Initiate broad public debate of issues related to tobacco use and its cost to public health and to society as a whole, and how these costs might be reduced;
- Carry out a feasibility study of proposed tobacco control measures and initiate a broad-based, inclusive debate of these measures;
- Disseminate information about the problem of tobacco use in order to increase the awareness of elected officials, stakeholders and the general public.

Results

- Increased awareness among elected officials and the general public about the need to enforce tobacco control policies;
- The engagement of advocacy groups, public health professionals, business, government officials, and other stakeholders in the dialog to formulate tobacco control policy.

Outputs

- Analysis of the costs to the public health system and society associated with tobacco use;
- A feasibility study regarding proposed tobacco control measures.

Financing

International Renaissance Foundation

Partners

Tobacco Control Resource Center

Online information

Information on this project and its deliverables available online at:
<http://www.icps.kiev.ua/eng/project.html?pid=73>

Campaign to Increase Public Awareness of Defense and Security Policy

15 May 2005 – 15 May 2006

Goal

To establish an open dialog on defense and security policies in Ukrainian society through public initiatives.

Objectives

- To make the public aware that security policy is intended to protect Ukrainian citizens and the sovereignty of their state;
- To change public attitudes towards defense and security as a sector that is subject to public oversight and public involvement in the policy-making process;
- To expand the impact of the civic organizations on policy-making.

Outputs

- Preliminary research into three issues: “An evaluation of security threats and the organization of the security sector,” “The Armed Forces: Their structure and management,” and “Defense spending and support for it,” followed by public debates.
- Policy briefs on government policy in each of the three issues.
- An international conference to present the results of public debate and the resulting publication.
- Recommendations for government agencies on mechanisms for public involvement in policy-making in defense and security.
- Recommendations from NGOs on their capacities for public participation in policy-making in defense and security.

Financing

MATRA KAP Program of the Royal Embassy of the Netherlands to Ukraine

Online information

Information on this project and its deliverables available online at:
<http://www.icps.kiev.ua/eng/project.html?pid=81>

Policy development program: Regulatory reform in Ukraine's residential services sector

16 February 2004 – 15 April 2005

Goal

To develop regulatory policy design for the residential services sector of Ukraine and increase regulatory capacity at the local, regional and national levels of public administration.

Objectives

- Provide policy design support to the national Government in defining and implementing regulatory principles within the overall reform strategy of the sector;
- Develop the blueprints and methodological instruments that are necessary for local officials to carry out their regulatory obligations;
- Improve lateral coordination among public administration tiers to establish a level playing field for private sector participation;
- Enhance cooperation among utility regulators across the country.

Outputs

- Policy design paper on regulatory reform in the residential services sector;
- Manual of public utility regulation principles and methods.

Financing

Local Government Initiative (LGI)

Partners

State Committee for Housing and Residential Services

Online information

Information on this project and its deliverables available online at:
<http://www.icps.kiev.ua/eng/project.html?pid=6>

Public Campaign for Harm Reduction Policy

1 July 2004 – 30 June 2005

Goal

To lobby for and institute measures that will help concentrate efforts, attract public support for a Harm Reduction Strategy in Ukraine, lead to systemic changes in reversing the HIV/AIDS epidemic, and oversee the movement of narcotics domestically, in the interests of drug addicts, HIV-infected persons and the society as a whole.

Objectives

- Reduce the criminal prosecution of injecting drug users (IDUs), HIV-infected people and those with AIDS by shifting the accent of Government policy in combating illegal drugs from those who use them to those who manufacture and distribute them;
- Integrate vulnerable groups into mainstream society by improving the national healthcare system and reforming the social welfare system;

- Develop capacities and mobilize NGO efforts to institute changes in Government policy in preventing the spread of HIV/AIDS and gain public support for a Harm Reduction Strategy.

Outputs

- Green and White Papers on Harm Reduction priorities and related public hearings in Kyiv and in regions where the issue has the greatest social resonance;
- Draft regulations and other bills, recommendations for preventing the violation of rights of drug addicts and the HIV-infected
- Lobbying activity in support of the adoption of these key pieces of legislation;
- A series of activities to inform the public about basic issues in Harm Reduction Strategy priorities.

Financing

International Renaissance Foundation (IRF), Open Society Institute (OSI)

Partners

The Ukrainian Harm Reduction Association, Transatlantic Partnership Against AIDS (TPAA)

Online information

Information on this project and its deliverables available online at:

<http://www.icps.kiev.ua/eng/project.html?pid=18>

Public Health Watch

1 August 2005 – 30 July 2006

Goal

To independently monitor government health policies vis-à-vis international health commitments such as the United Nations Millennium Declaration and the UNGASS Declaration of Commitment on HIV/AIDS.

Objectives

- Provide a sound basis for sustained engagement of civil society in the development, implementation and evaluation of health policies.
- Mobilize broad-based civil society participation at the national level in monitoring the extent to which governments ensure their populations equal access to the highest possible standard of health care.
- Publish reports that identify country-specific achievements and challenges on specific public health issues and recommend how challenges might be addressed and achievements scaled up.

Output

- A report examining national HIV/AIDS policies and international efforts to support policy implementation, complete with concrete recommendations for the improvement of national and international HIV/AIDS policies.

Financing

Open Society Institute, Public Health Watch Program

Online information

Information on this project and its deliverables available online at:

<http://www.icps.kiev.ua/eng/project.html?pid=96>

Public participation in the dialog on party platforms

11 December 2003 – 9 March 2005

Goal

To engage the general public and community organizations in Ukraine in analyzing, monitoring and assessing the programs of political parties by carrying on a public debate and boosting the institutional capacity of community organizations.

Objectives

- Develop methodologies for analyzing, monitoring and assessing the implementation of party platforms and put these into practice among regional community organizations;
- Conduct an opinion poll of Ukrainian voters to identify social development priorities, assess the performance of political parties, and determine ways to boost this performance;
- Initiate a public dialog on party programs and how they are executed, through public hearings in six cities of Ukraine.

Outputs

- Methodology for analyzing, monitoring and assessing party platforms;
- A report on the results of analyzing, monitoring and assessing the programs of the largest and most influential political parties in six cities;
- A report on the results of a six-city opinion poll to establish social development priorities and assess party platforms and activities;
- A report on the results of public debate on social development issues and an assessment of party platforms in six cities;
- A guide to analyzing, monitoring and assessing party platforms.

Financing

Ukraine Citizen Action Network (UCAN)

Partners

Institute for Social Studies and Policy Analysis, Association of Business Employers of the City of Mykolayiv, Podillia Center for Social Technologies, Kolomyia Economic Development Association, Social Studies Center, Western Ukrainian Center for Human Rights and Public Initiatives

Online information

Information on this project and its deliverables available online at:
<http://www.icps.kiev.ua/eng/project.html?pid=15>

Public Policy Group on Fiscal Decentralization

1 November 2005 – 30 March 2006

Goal

To promote further reform of local governments in the areas of inter-budget relations and fiscal decentralization.

Objectives

- To design and implement a Government communication strategy for developing and promoting policy reform measures in the areas of inter-budget relations and fiscal decentralization;
- To establish a precedent for formulating the Government's intentions and vision of reform

Outputs

The main output will be a full cycle of public policy campaigns implemented by the policy group within the Ministry of Finance and applied in their daily work, with consultative support from Canadian advisors and organizational and methodological support from ICPS. The main products will include:

- Green and White Papers on fiscal decentralization;
- A clearly formulated Government vision for reform and actions intended in this area that have been explained and discussed with stakeholders;
- A series of consultations with stakeholders on this policy priority;
- A media campaign on fiscal decentralization;
- Workshops and consultations provided to the Ukrainian side by the Canadian advisors;
- A selected group of civil servants who have the necessary practical experience in developing and implementing a policy communication strategy;
- A report on the effectiveness of Canadian technical assistance to the Government of Ukraine that is widely disseminated among the international technical assistance community.

Financing

CIDA, CBIE, PAR

Partners

Ministry of Finance, National Security Council

Online information

Information on this project and its deliverables available online at:
<http://www.icps.kiev.ua/eng/project.html?pid=97>

Transferring Slovak economic reform know-how during pre- and post-election debates in Ukraine

13 September 2004 –30 June 2005

Goal

To promote further economic growth and poverty alleviation in Ukraine through improved economic reform policy.

Objectives

- Select five priority economic reform directions in Ukraine and prepare the necessary analytical papers;
- Call for expert evaluations of these papers and distribute the results among stakeholders in Ukraine and abroad.

Outputs

- Publication of project results in the media;
- A report on the results of monitoring the new Government's activities;
- A wrap-up seminar on the project's results in Kyiv.

Financing

SlovakAid (Slovak Development Agency, administered by UNDP)

Partners

Institute for Economic and Social Reforms (INEKO), Slovakia

Online information

Information on this project and its deliverables available online at:
<http://www.icps.kiev.ua/eng/project.html?pid=67>

US-Ukraine Policy Dialog

1 June 2005 – 1 June 2007

Goal

To facilitate democratic reform in Ukraine and assisting in the restoration of a genuine and meaningful strategic partnership between the US and Ukraine.

Objectives

US and Ukrainian partners will co-manage four main issues:

- foreign policy and national security;
- politics and governance;
- economics and business;
- media and information.

Results

Four week-long working sessions, held alternately in Washington and Kyiv, at which government officials, members of the Verkhovna Rada and Congress, and representatives of NGOs, the media and the business community will be able to engage in action-oriented, focused discussions in the search for paths to policy-making that addresses the key issues.

Outputs

Action plans with policy recommendations to be distributed to American and Ukrainian government officials at the conclusion of each working session.

Financing

US State Department's Bureau of Educational and Cultural Affairs.

Partners

US-Ukraine Foundation, SigmaBleyzer, Atlantic Council of the United States, Razumkov Centre for Ukrainian Economic & Political Studies, "Europe XXI" Foundation.

Online information

Information on this project and its deliverables available online at:
<http://www.icps.kiev.ua/eng/project.html?pid=94>

Annex 2. Roundtables organized in 2005

“How to improve the business environment in Ukraine: Lessons from Central European reforms.” A dialog among Slovak, Hungarian and Ukrainian Finance Ministers

16 May 2005

Goal

To present the experience of successful reforms in Slovakia and other countries of the Visegrad Four and extrapolate this experience to Ukraine.

Issues for discussion

- *What makes reforms successful when they are falling apart?* Facilitated by Lajos Bokros, ex-Minister of Finance (1995–1996) of Hungary.
- *How to get people interested in paying fair taxes?* Facilitated by Ivan Mikloš, Minister of Finance, Slovakia.
- *The political economy of reform: How to make reforms happen?* Facilitated by Eugen Jurzyca, Director, Institute for Economic and Social Reforms, Slovakia.
- *How to find common ground between business and government in privatization?* Facilitated by Maciej Grabowski, Gdansk Institute for Market Economics, Poland.
- *Administrative barriers to doing business.* Facilitated by Ivan Stefanec, President, Business Alliance of Slovakia.

Participants

Top government officials, business, Ukrainian and foreign experts, journalists

Partners

Institute for Economic and Social Reforms (Slovakia)

Outputs

Roundtable outputs available online at: <http://www.icps.kiev.ua/eng/project.html?pid=77>

Governance at State-Owned Enterprises in Ukraine

6 July 2005

Goal

To organize a serious public dialog between the government, top executives of state-owned enterprises, and Ukrainian and international experts in order to analyze current problems around the governance of state-owned enterprises, policy options in this area, and possible solutions to these problems.

Issues for discussion

- *Government policy in reforming the ownership and governance of state-owned enterprises:* the actual results of privatization; the organization and functions of the state property owner; necessary changes.
- *Corporate governance of state-owned enterprises in the OECD:* OECD guidelines on corporate governance of state-owned enterprises, their relevance to Ukraine, experience and guidelines from Germany, and Poland’s approach.
- *Protecting the interests of minority shareholders:* The state as the controlling minority shareholder, “golden shares” in state assets, and the experience of Germany and Ukraine.
- *Boards of state-owned enterprises:* Their rights and responsibilities, OECD guidelines and experience, the Swedish example, and the experience of Ukraine.

Participants

Members of the Ukrainian Government, Presidential Secretariat, Members of the Verkhovna Rada, top executives of state-owned enterprises, Ukrainian and foreign experts

Partners

Federal Ministry of Finance of Germany, Organization for Economic Cooperation and Development (OECD), Deutsche Gesellschaft für Technische Zusammenarbeit (GTZ) GmbH

Outputs

Roundtable outputs available online at: <http://www.icps.kiev.ua/eng/project.html?pid=88>

Government Policy to Support Hi-Tech Investment in Ukraine

14 June 2005

Goal

To organize a meaningful dialog between the government and Ukrainian and foreign investors on policy options in this area and solutions to current problems.

Questions under discussion

- What is Ukraine's place in the global technology market? What factors can help the country become a competitive hi-tech player?
- What are some examples of successful investment in hi-tech projects in Ukraine?
- What are the barriers to hi-tech investment in Ukraine?
- What is the role of venture investors in developing the hi-tech sector?
- What are the breakthroughs and drawbacks of the new Government's hi-tech policy?
- What needs to be done to attract more investment into the high-tech sector?

Participants

Deputy Minister of the Economy Volodymyr Ihnashchenko, National Deputies Valentyn Landyk, Serhiy Matvienkov, representatives of business, international business associations and investors, independent experts

Partners

Verkhovna Rada Ad Hoc Future Commission

Outputs

Roundtable outputs available online at: <http://www.icps.kiev.ua/eng/project.html?pid=79>

How to improve the civil service: An HR revolution or systemic reform?

13 June 2005

Goal

To organize meaningful public dialog among representatives of government bodies, community organizations, and Ukrainian and foreign experts to analyze current problems in Ukraine's civil service system, government policy options in this area, and approaches to solving these problems.

Questions for discussion

- How politically engaged should a professional civil service be?
- What kind of civil service do we want to have in Ukraine?
- What gets in the way of increasing efficiency and eliminating corruption?
- Which interest groups want to see a professional civil service?

- What are the priority tasks for reforming Ukraine's civil service?

Participants

Presidential Secretariat, Cabinet Secretariat, Main Administration of the Civil Service, members of the Verkhovna Rada, National Academy of Public Administration under the President of Ukraine, independent experts

Partners

PORA, a civic organization

Outputs

Roundtable outputs available online at: <http://www.icps.kiev.ua/eng/project.html?pid=85>

Prospects for Hi-Tech Leaders to Set Up Production in Ukraine

7 July 2005

Goal

To organize a serious public dialog between the Ukrainian government and domestic and foreign investors on options for state policy in the hi-tech sector and solutions to current problems.

Questions for discussion

- How important to economic development is the presence of production facilities belonging to top international hi-tech companies likely to be?
- What gets in the way of such companies' establishing facilities in Ukraine?
- What do investors consider positive and negative about the new Government's policies in terms of top hi-tech manufacturers setting up production facilities in Ukraine?
- To what extent will the proposed bills resolve the problems with developing such facilities in Ukraine?
- What else needs to be done to encourage world hi-tech leaders to establish production facilities in Ukraine?

Participants

Members of the Verkhovna Rada, Cabinet of Ministers, Presidential Secretariat, representatives of top international companies and Ukrainian manufacturers, independent experts

Partners

Ad Hoc Verkhovna Rada Future Commission, Ukrainian Union of Industrialists and Entrepreneurs, Institute of Reforms, a non-government policy center

Outputs

Roundtable outputs available online at: <http://www.icps.kiev.ua/eng/project.html?pid=89>

Reforming the National Security Sector of Ukraine: Problems and Possible Solutions

27 April 2005

Goal

To help the Government and the general public to better understand the need to analyze alternative strategic options, to study the possible impact of each of these options, and to identify competing interests.

Questions under discussion

- What problems should the reform of law enforcement bodies address? How necessary is a strategy for reforming the law enforcement branch?
- What efforts at reform have been undertaken so far and what were the results?
- Which approach to reform is the most acceptable and what kind of timeframe does it require?
- What has to be done to institute the necessary changes?
- What are the likely consequences of reform?

Participants

Presidential Secretariat, Cabinet Secretariat, National Security Council, Members of the Verkhovna Rada, Law Enforcement agencies, foreign liaison officers for law enforcement agencies, independent experts, academics

Outputs

Roundtable outputs available online at: <http://www.icps.kiev.ua/eng/project.html?pid=83>

Time to End Corruption

15 June 2005

Goal

To organize a meaningful public dialog among representatives of government bodies, community organizations, and Ukrainian and foreign experts to analyze current problems with corruption in Ukraine, options for government policy in this area, and approaches to solving these problems.

Questions for discussion

- How has corruption emerged in Ukraine as a systemic social problem?
- Why have all efforts to counteract corruption failed so far?
- How effective are dismissals and prosecution? How necessary are systemic changes in the state apparatus, legislation, regulatory policy, judiciary, and social attitudes?
- What actions need to be taken to initiate social changes in this area?
- What can community organizations do to get this process going?

Participants

Presidential Secretariat, Cabinet Secretariat, Main Administration of the Civil Service, members of the Verkhovna Rada, National Academy of Public Administration under the President of Ukraine

Partners

PORA, a civic organization

Outputs

Roundtable outputs available online at: <http://www.icps.kiev.ua/eng/project.html?pid=78>

Time to Respect Business

12 May 2005

Goal

To organize a meaningful public dialog among representatives of the government, business and the general public to analyze the impact of amendments to the current tax system and regulations governing SMEs, options for government policy in this area, and approaches to solving these problems.

Questions under discussion

- What is the purpose of recent changes to the system for taxing and regulating SMEs introduced by the Government?
- How effectively will these changes achieve the declared purpose?
- What problems have emerged as a result of these changes?
- What are other alternatives to achieve the same purpose?
- How can the negative impact of these changes be mitigated?

Participants

Minister of Finance Viktor Pynzenyk, First Deputy Chair of the State Tax Administration Mykola Katerynychuk, Members of the Parliament, independent experts

Partners

PORA, a civic organization, Center for Institutional Development, Institute for a Competitive Society, Center for Political and Legal Reforms, Civil Society Institute

Outputs

Roundtable outputs available online at: <http://www.icps.kiev.ua/eng/project.html?pid=86>

Which strategy should Ukraine follow for air transport in the “Open Skies” context?

28 July 2005

Goal

To organize a serious public dialog between the government, air carriers, aviation infrastructure managers, and experts regarding options for a strategy to develop the aviation sector and resolve current problems.

Questions for discussion

- What should government policy goals in developing air transport be?
- What was the impact of previous efforts to implement long-term air transport development policies?
- What should be the priority strategic area for the sector’s development?
- What issues need to be tackled for national passenger carriers to develop?
- What should the priority steps be for Ukraine’s air transport sector to develop successfully?

Participants

Presidential Secretariat, Ministry of Transport and Communications, Ministry of Economy, Ministry of Finance, State Aviation Service, top Ukrainian airlines and foreign carriers, International organizations, Ukrainian airports, independent experts, academics

Outputs

Roundtable outputs available online at: <http://www.icps.kiev.ua/eng/project.html?pid=90>

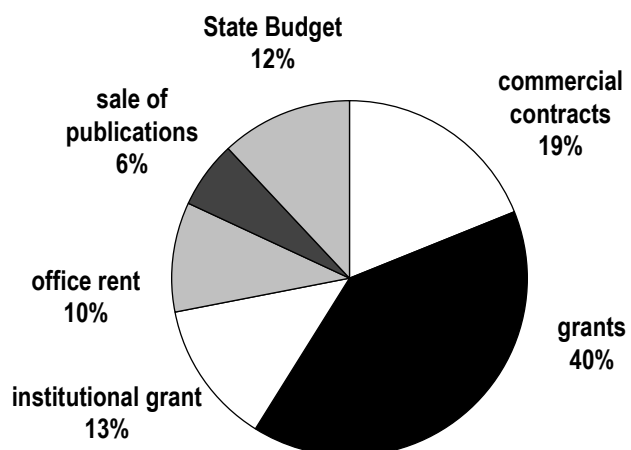
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Annex 4. Financial Data

Revenue Structure



Expenditure structure

